Independent Auditors' Reports as Required by Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards and Government Auditing Standards and Related Information

## THE DOMESTIC AND FOREIGN MISSIONARY SOCIETY OF THE PROTESTANT EPISCOPAL CHURCH IN THE UNITED STATES OF AMERICA AND AFFILIATES

December 31, 2016 and 2015

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#### **REPORT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS**

To the Executive Council of The Domestic and Foreign Missionary Society of the Protestant Episcopal Church in the United States of America and Affiliates:

#### **Report on the consolidated financial statements**

We have audited the accompanying consolidated financial statements of The Domestic and Foreign Missionary Society of the Protestant Episcopal Church in the United States of America and Affiliates (collectively, the "Society"), which comprise the consolidated statements of financial position as of December 31, 2016 and 2015, and the related consolidated statements of activities and cash flows for the years then ended, and the related notes to the consolidated financial statements.

#### Management's responsibility for the consolidated financial statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Society's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the

effectiveness of the Society's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of The Domestic and Foreign Missionary Society of the Protestant Episcopal Church in the United States of America and Affiliates as of December 31, 2016 and 2015, and the changes in their net assets and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Other matters**

#### Supplementary information

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The supplementary information, including the consolidated schedule of financial position as of December 31, 2016 and the consolidating schedule of activities for the year ended December 31, 2016 presented on pages 29 and 30, respectively, and the schedule of expenditures of federal awards for the year ended December 31, 2016, as required by Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, presented on page 31 are presented for purposes of additional analysis and are not a required part of the consolidated financial statements. Such supplementary information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audits of the consolidated financial statements and certain additional procedures. These additional procedures included comparing and reconciling the information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplementary information is fairly stated, in all material respects, in relation to the consolidated financial statements as a whole.

#### Other reporting required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report, dated July 28, 2017, on our consideration of the Society's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Society's internal control over financial reporting and compliance.

Grant Thirnton LLP

New York, New York July 28, 2017

## THE DOMESTIC AND FOREIGN MISSIONARY SOCIETY OF THE PROTESTANT EPISCOPAL CHURCH IN THE **UNITED STATES OF AMERICA AND AFFILIATES Consolidated Statements of Financial Position**

As of December 31, 2016 and 2015 (Dollar amounts in thousands)

ASSETS	2016	2015
Cash and cash equivalents	\$ 35,118	\$ 20,902
Receivables:		
Diocesan commitments receivable, net (Note 2)	986	652
Loans receivable, net (Note 5)	13,826	14,097
Government grants	1,325	2,703
Contributions and other receivables, net (Note 4)	5,959	4,535
Collateral received under securities loan agreement (Note 3)	837	1,821
Prepaid expenses and other assets	1,044	730
Investments (Note 3):		
DFMS-controlled funds	271,070	286,021
Funds held for the benefit of others	131,207	106,341
Property and equipment, net (Note 6)	46,239	48,476
Beneficial interest in outside trusts (Note 2)	7,411	7,418
Total assets	<u>\$ 515,022</u>	\$ 493,696
LIABILITIES AND NET ASSETS		
LIABILITIES		
Accounts payable and accrued expenses	\$ 4,807	\$ 5,406
Payable under securities loan agreement (Note 3)	837	1,821
Grants payable	109	155
Notes payable and line of credit (Note 7)	36,303	38,283
Interest rate swap	363	642
Mortgage payable (Note 7)	2,863	2,086
Accrued postretirement benefits other than pensions (Note 9)	14,938	15,242
Annuities payable	493	489
Funds held for the benefit of others	105,151	80,444
Funds held in a trustee relationship	26,056	25,897
Total liabilities	191,920	170,465
Contingencies (Note 13)		
NET ASSETS (Notes 10 and 11)		
Unrestricted	151,634	147,931
Temporarily restricted	138,962	143,958
Permanently restricted	32,506	31,342
Total net assets	323,102	323,231
Total liabilities and net assets	\$ 515,022	\$ 493,696

The accompanying notes are an integral part of these consolidated financial statements.

Consolidated Statements of Activities

For the years ended December 31, 2016 and 2015

(Dollar amounts in thousands)

		2015						
		Temporarily	Permanently		Temporarily		Permanently	
	Unrestricted	Restricted	Restricted	Total	Unrestricted	Restricted	Restricted	Total
REVENUES AND OTHER SUPPORT								
Diocesan commitments (Note 12)	\$ 27,587	\$ -	\$ -	\$ 27,587	\$ 27,812	\$ -	\$ -	\$ 27,812
Contributions and bequests	302	2,111	580	2,993	5,802	2,215	580	8,597
Contributions and other income - Episcopal Relief & Development	-	14,572	4	14,576	-	15,242	-	15,242
Contributed services	372	-	-	372	491	-	-	491
Contributed services - Episcopal Relief and Development	-	18 1.721	-	18	-	61	-	61
Investment return designated for current operations (Note 3)	9,099	,.	-	10,820	8,412	1,621	-	10,033
Other investment income Government revenue	833 19,813	83 410	-	916 20,223	915 17,091	41	-	956 17,091
Fees and other income	6,560	410	-	6,561	6,588	- 33	-	6,621
Episcopal Church in Micronesia	6,988	(21)	- (3)	6,964	6,238	55	- 4	6,242
Net assets released from restrictions	26,612	(26,612)	(3)	0,904	28,814	(28,814)	- 4	-
			581				584	
Total revenues and other support	98,166	(7,717)		91,030	102,163	(9,601)		93,146
EXPENSES								
Program services:								
Canonical and missional programs	51,746	-	-	51,746	46,906	-	-	46,906
General convention	1,964	-	-	1,964	4,191	-	-	4,191
Grant-related activities and other	6,934	-	-	6,934	4,951	-	-	4,951
Episcopal Relief & Development								
Food security	3,790	-	-	3,790	6,857	-	-	6,857
Primary health care	7,740	-	-	7,740	7,814	-	-	7,814
Emergency relief and rebuilding	5,464	-	-	5,464	5,576	-	-	5,576
Episcopal Church in Micronesia	6,995			6,995	6,357		-	6,357
Total program services	84,633			84,633	82,652			82,652
Supporting services:								
General and administrative	7,813	-	-	7,813	8,556	-	-	8,556
General and administrative - Episcopal Relief & Development	1,308	-	-	1,308	1,197	-	-	1,197
Fundraising - Episcopal Relief & Development	1,856		-	1,856	2,399	-	-	2,399
Total supporting services	10,977		-	10,977	12,152	-		12,152
Total expenses	95,610		-	95,610	94,804	-		94,804
Changes in net assets from operations	2,556	(7,717)	581	(4,580)	7,359	(9,601)	584	(1,658)
NONOPERATING ACTIVITIES								
Investment return (loss) (Note 3)	10,097	4,525	598	15,220	5,530	(7,734)	(36)	(2,240)
Less: Other investment (loss) income	(833)	(83)	(15)	(931)	(915)	(41)	(484)	(1,440)
Net investment (loss) gain - trust fund	9,264	4,442	583	14,289	4,615	(7,775)	(520)	(3,680)
	(0.000)	(1.701)		(10.000)	(0.412)	(1.621)		(10.022)
Less: Investment return designated for current operations (Note 3)	(9,099)	(1,721)	-	(10,820)	(8,412)	(1,621)	-	(10,033)
Change in value of interest rate swap Postretirement related activities other than net periodic benefit cost (Note 9)	279 703	-	-	279 703	(173) (237)	-	-	(173) (237)
· · · ·					· · · · · · · · · · · · · · · · · · ·		- (500)	
Total nonoperating activities	1,147	2,721	583	4,451	(4,207)	(9,396)	(520)	(14,123)
Changes in net assets	3,703	(4,996)	1,164	(129)	3,152	(18,997)	64	(15,781)
Net assets, beginning of year	147,931	143,958	31,342	323,231	144,779	162,955	31,278	339,012
Net assets, end of year	\$ 151,634	\$ 138,962	\$ 32,506	\$ 323,102	\$ 147,931	\$ 143,958	\$ 31,342	\$ 323,231

The accompanying notes are an integral part of these consolidated financial statements.

**Consolidated Statements of Cash Flows** 

For the years ended December 31, 2016 and 2015

(Dollar amounts in thousands)

	2016	2015
CASH FLOWS FROM OPERATING ACTIVITIES		
Changes in net assets	\$ (129)	\$ (15,781)
Adjustments to reconcile changes in net assets to net cash used in operating activities:		
Noncash items:		
Depreciation	2,511	2,481
Change in allowance for uncollectible amounts	(15)	(329)
Amortization of discount to present value receivables	2	2
Total noncash adjustments	2,498	2,154
Change in working capital:		
(Increase) decrease in diocesan commitments receivable	(334)	545
Decrease (increase) in loans receivable	271	(601)
Decrease (increase) in government grants receivable	1,378	(853)
(Increase) decrease in contributions and other receivables	(1,411)	856
Increase in prepaid expenses and other assets	(314)	(195)
(Decrease) increase in accounts payable and accrued expenses	(600)	1,151
Increase (decrease) in grants payable	(45)	(28)
Total change in working capital accounts	(1,055)	875
Change in investments:		
Net realized and unrealized (gains) loss on investments	(11,591)	4,366
Total change in investments	(11,591)	4,366
Other changes:		
Change in value of beneficial interests in outside trusts	11	484
Change in value of interest rate swap agreement	(279)	173
(Decrease) increase in accrued postretirement benefits other than pensions	(304)	1,067
Permanently restricted contributions	(580)	(584)
Total other changes	(1,152)	1,140
Total change in working capital accounts and other	(13,798)	6,381
Net cash used in operating activities	(11,429)	(7,246)
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchases of property and equipment	(274)	(168)
Proceeds from sales of investments	27,136	10,025
Purchases of investments	(594)	(533)
Net cash provided by investing activities	26,268	9,324
CASH FLOWS FROM FINANCING ACTIVITIES		
Permanently restricted contributions	580	584
Repayments under notes payable and line of credit	(1,980)	(1,480)
Proceeds from mortgage loan	885	-
Principal payments on mortgage loan	(108)	(163)
Net cash used in financing activities	(623)	(1,059)
Net increase in cash and cash equivalents	14,216	1,019
Cash and each equivalents beginning of year	20.002	19,883
Cash and cash equivalents, beginning of year	<u>20,902</u>	
Cash and cash equivalents, end of year	\$ 35,118	\$ 20,902
Supplemental disclosure of cash flow information:		
Cash paid for interest during the year	\$ 1,026	<u>\$ 1,151</u>

The accompanying notes are an integral part of these consolidated financial statements.

Notes to Consolidated Financial Statements December 31, 2016 and 2015 (Dollar amounts in thousands)

### 1. ORGANIZATION AND NATURE OF ACTIVITIES

The Domestic and Foreign Missionary Society of the Protestant Episcopal Church in the United States of America ("DFMS") is the corporate organization charged with the legal and financial responsibilities for the operations of The Episcopal Church in the United States and 15 other countries. It does not, however, operate or otherwise control individual dioceses. The General Convention is the legislative body of the Episcopal Church and meets in convention once every three years. Between conventions, the Executive Council of the General Convention is charged with the responsibility of implementing the programs and policies adopted by the General Convention

DFMS's consolidated financial statements include the activities of Episcopal Relief & Development ("ERD"), a separate 501(c)(3) not-for-profit corporation. ERD was established by resolution of the General Convention in 1940 in order to meet the needs of refugees fleeing the war in Europe. Today, ERD is a compassionate response of the Episcopal Church to human suffering in the world. Hearing God's call to seek and serve Christ in all persons and to respect the dignity of every human being, ERD serves to bring together the generosity of Episcopalians and others to heal a hurting world.

DFMS's consolidated financial statements also include the activities of Episcopal Church Women, United Thank Offering and all other direct agencies of DFMS, as well as the missional church and school activities in Micronesia ("Guam").

All intercompany transactions are eliminated upon consolidation. These entities and programs are collectively known as the "Society."

A significant amount of the Society's support comes from amounts provided by the dioceses.

DFMS and ERD have been classified by the Internal Revenue Service as not-for-profit organizations exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code. Therefore, no provision for income taxes has been made in the accompanying consolidated financial statements.

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### **Basis of Presentation**

The accompanying consolidated financial statements have been prepared using the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America ("US GAAP"). Accordingly, the classification of the Society's net assets and its support, revenues and expenses are based on the existence or absence of donor-imposed restrictions. The amounts for each of the three classes of net assets, permanently restricted, temporarily restricted and unrestricted, are displayed in the consolidated statement of financial position and the changes in each of those classes of net assets are displayed in the consolidated statement of activities.

Notes to Consolidated Financial Statements December 31, 2016 and 2015 (Dollar amounts in thousands)

Net assets consist of the following:

<u>Unrestricted</u> - net assets that are neither permanently nor temporarily restricted by donor-imposed stipulations and, therefore, are available to carry out the Society's operations. Unrestricted net assets also include those net assets that are restricted as to their use by action of the Executive Council.

<u>Temporarily Restricted</u> - net assets resulting from contributions and other inflows of assets whose use by the Society is limited by donor-imposed stipulations that either expire by passage of time or can be fulfilled and removed by actions of the Society pursuant to those stipulations. When such stipulations end or are fulfilled, such temporarily restricted net assets are reclassified to unrestricted net assets and reported in the consolidated statement of activities as net assets released from restrictions.

<u>Permanently Restricted</u> - net assets resulting from contributions and other inflows of assets whose use by the Society is limited in perpetuity by donor-imposed stipulations that neither expire by the passage of time nor can be fulfilled or otherwise removed by actions of the Society. Permanently restricted net assets are comprised primarily of funds restricted by donors to be held in perpetuity, the income from which is intended to support the operations of the Society.

#### **Concentration of Credit Risk**

Financial instruments that potentially subject the Society to concentrations of credit and market risk consist principally of cash and cash equivalents on deposit with financial institutions, which from time to time may exceed the Federal Deposit Insurance Corporation limit, and investments. Management does not believe that a significant risk of loss is likely due to the failure of a financial institution the Society utilizes to perform. Management also believes that its market risk is mitigated by an adequate diversification of its investments amongst a variety of asset classes.

#### **Diocesan Commitments Receivable**

The Society provides for an allowance for uncollectible receivables based on an assessment of various factors, including historical collection experience and current economic conditions. These allowances are maintained at a level management considers adequate to provide for potentially uncollectible accounts. These estimates are reviewed periodically and, if the financial condition of a diocese changes significantly, the Society will evaluate the recoverability of any commitments due from that diocese and write-off any amounts that are no longer considered to be recoverable. Subsequent collections of receivables previously written-off are credited to income. The allowance for uncollectible accounts totaled \$1,145 and \$1,186 at December 31, 2016 and 2015, respectively.

Notes to Consolidated Financial Statements

December 31, 2016 and 2015

(Dollar amounts in thousands)

	 2016		2015
Amounts expected to be collected:			
Within one year	\$ 1,070	\$	751
Between one and five years	396		742
Greater than five years	 665		345
Total Diocesan commitments	2,131		1,838
Allowance for uncollectible receivables	 (1,145)		(1,186)
Diocesan commitments receivable, net	\$ 986	\$	652

Diocesan commitments receivables, net, at December 31, 2016 and 2015 are as follows:

#### Investments

Investments include those that belong to the Society as well as those held on behalf of others. They consist of both marketable and non-marketable securities, stated at quoted market values or values provided by the respective fund manager or general partner as of the measurement date. Purchases and sales of securities are reflected on a trade-date basis. Dividends and interest pertaining to the Society are recognized as earned. Realized and unrealized gains or losses on investments pertaining to the Society are recorded on the consolidated statements of activities in the period in which the securities are sold.

Investment securities, in general, are exposed to various risks, such as interest rate, credit and overall market volatility changes. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the values of investment securities will occur in the near term and such changes could materially affect the amounts reported on the accompanying consolidated financial statements.

#### **Fair Value Measurements**

Fair value is the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. As required by US GAAP, for fair value measurements, the Society uses a fair value hierarchy that maximizes the use of observable inputs and minimizes the use of unobservable inputs by requiring that observable inputs be used when available.

Observable inputs are inputs that market participants would use in pricing the asset or liability based on market data obtained from independent sources. Unobservable inputs reflect assumptions that market participants would use in pricing the asset or liability based on the best information available in the circumstances. The hierarchy is broken down into three levels based on the transparency of inputs as follows:

Level 1 - Quoted prices are available in active markets for identical assets or liabilities as of the measurement date. A quoted price for an identical asset or liability in an active market

Notes to Consolidated Financial Statements December 31, 2016 and 2015 (Dollar amounts in thousands)

provides the most reliable fair value measurement because it is directly observable to the market.

- Level 2 Pricing inputs other than quoted prices in active markets, which are either directly or indirectly observable as of the measurement date. The nature of these securities include investments for which quoted prices are available but traded less frequently and investments that are fair valued using other securities, the parameters of which can be directly observed.
- Level 3 Securities that have little to no pricing observability as of the measurement date. These securities are measured using management's best estimate of fair value, where the inputs into the determination of fair value are not observable and require significant management judgment or estimation.

Inputs are used in applying the various valuation techniques and broadly refer to the assumptions that market participants use to make valuation decisions, including assumptions about risk. Inputs may include price information, volatility statistics, specific and broad credit data, liquidity statistics, and other factors. A financial instrument's level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. However, the determination of what constitutes "observable" requires significant judgment by the entity. The Society considers observable data to be market data that is readily available, regularly distributed or updated, reliable and verifiable, not proprietary, and provided by independent sources that are actively involved in the relevant market.

The categorization of a financial instrument within the hierarchy is based upon the pricing transparency of the instrument and does not necessarily correspond to the Society's perceived risk of that instrument.

The Society estimates that the fair value of its financial instruments does not differ materially from the carrying values as presented on the accompanying consolidated statements of financial position.

#### **Cash and Cash Equivalents**

The Society considers all highly liquid investments with original maturities of less than three months from the date of purchase to be cash and cash equivalents, except for those cash equivalents which are included in the Society's investment portfolio which are considered to be for long-term investment purposes.

#### Valuation of Investments

Investments whose values are based on quoted market prices in active markets, and are therefore classified within Level 1, include actively traded equities, certain U.S. government and sovereign obligations, and certain money market securities. The Society does not adjust the quoted price for such instruments, even in situations where the Society holds a large position and a sale could reasonably impact the quoted price.

Investments that trade in markets that are not considered to be active, but are valued based on quoted market prices, dealer quotations or alternative pricing sources supported by observable inputs are classified within Level 2. These include certain U.S. government and sovereign obligations, not included in Level 1, most government agency securities, investment-grade corporate bonds, certain mortgage products, certain

Notes to Consolidated Financial Statements December 31, 2016 and 2015 (Dollar amounts in thousands)

bank loans and bridge loans, less liquid listed equities, state, municipal and provincial obligations, most physical commodities and certain loan commitments. As Level 2 investments include positions that are not traded in active markets and/or are subject to transfer restrictions, valuations may be adjusted to reflect illiquidity and/or non-transferability, which are generally based on available market information.

Investments classified within Level 3 have significant unobservable inputs, as they trade infrequently or not at all. Level 3 investments include certain bank loans and bridge loans, less liquid corporate debt securities (including distressed debt instruments), collateralized debt obligations, and less liquid mortgage securities (backed by either commercial or residential real estate). When observable prices are not available for these securities, the Society uses one or more valuation techniques (e.g., the market approach, the income approach or the cost approach) for which sufficient and reliable data is available. Within Level 3, the use of the market approach generally consists of using comparable market transactions, while the use of the income approach generally consists of the net present value of estimated future cash flows, adjusted as appropriate for liquidity, credit, market and/or other risk factors.

The inputs used by the Society in estimating the fair value of Level 3 investments include the original transaction price, recent transactions for the same or similar instruments, completed or pending third-party transactions in the underlying investment or comparable issuers, subsequent rounds of financing, recapitalizations and other transactions across the capital structure, offerings in the equity or debt capital markets, and changes in financial ratios or cash flows. Level 3 investments may also be adjusted to reflect illiquidity and/or non-transferability, with the amount of such discount estimated by the Society in the absence of market information. The fair value measurement of Level 3 investments does not include transaction costs that may have been capitalized as part of the security's cost basis. Assumptions used by the Society in valuing such assets, due to the lack of observable inputs, may significantly impact the resulting fair value and therefore the Society's changes in net assets for the respective reporting period.

### **Property and Equipment**

The Society's investment in property and equipment consists of its New York headquarters, property in Austin, Texas, and the school and missional churches of Micronesia (Guam). Property and equipment costing greater than \$1.5 and with useful lives greater than five years are capitalized. Property and equipment, with the exception of land, are depreciated using the straight-line method over the estimated service lives of the respective assets. The useful lives assigned to furniture and equipment and buildings and improvements range from 5 to 30 years. Maintenance and repairs are expensed as incurred.

#### **Beneficial Interest in Outside Trusts**

From time to time, certain donors have established trusts with third-party administrators, typically banks or other Episcopal entities that call for the income earned on these gifts to be paid to the Society and/or other stipulated beneficiaries and the principal to be invested in perpetuity. Historically, the income received from these outside trusts has been recorded as either temporarily restricted or unrestricted based upon the donors' imposed stipulations. The fair value of these outside trust assets is recognized as a component of permanently restricted net assets. The beneficial interest in outside trust is adjusted each year and the change in fair value is recognized on the consolidated statement of activities based on changes in the fair values of the trusts' underlying investments. Pursuant to certain of the trust arrangements, however, the

Notes to Consolidated Financial Statements December 31, 2016 and 2015 (Dollar amounts in thousands)

earnings that are initially paid to the Society are distributable to other beneficiaries. A liability has been recorded for such amounts payable to others and is reflected as annuities payable in the accompanying consolidated statements of financial position. The Society's beneficial interest in outside trusts is classified as Level 3 within the Financial Accounting Standards Board ("FASB") fair value hierarchy as of December 31, 2016 and 2015.

The following table summarizes the changes in fair value associated with the Society's beneficial interest in outside trusts for the years ended December 31, 2016 and 2015:

	 2016	2015		
Balance, beginning of the year	\$ 7,418	\$	7,918	
Change in value of amounts due to beneficiaries	35		35	
Unrealized losses	 (42)		(535)	
Balance, end of the year	\$ 7,411	\$	7,418	

### **Grants Payable**

The awarding of grants is reflected on the consolidated financial statements at the time they are approved by the appropriate board and the respective grantee is notified. Grants payable represent unconditional promises to give that are expected to be paid within one year of award.

### Funds Held for the Benefit of Others

In the ordinary course of business, the Society acts as a custodian for funds owned by others and for which no benefit of income or principal is received. In these cases, the balances are treated as liabilities, rather than included in the Society's net assets, and as assets held in investment accounts. The income derived from these investments is not included on the consolidated statement of activities, but reflected as a change in value of related assets and liabilities.

#### Funds Held in a Trustee Relationship

Funds held in a trustee relationship are funds held in a fiduciary relationship by the Society, as trustee, where the original principal is invested permanently and the income is payable to specific third-party beneficiaries. Amounts held on behalf of others are reflected as assets and equivalent liabilities.

### Contributions

Contributions, including unconditional promises to give (pledges), are reported as revenues in the period received or pledged. Contributions of assets, other than cash, are recorded at their estimated fair value at the date of gift. Contributions to be received after one year are discounted using an appropriate credit adjusted discount rate which corresponds with the collection period of the respective pledge. Amortization of discount is recorded as additional contributions receivable is provided based upon management's judgment including such factors as prior collection history, type of contribution and nature of fundraising activity. Contributions receivable are written-off in the period deemed uncollectible.

Notes to Consolidated Financial Statements December 31, 2016 and 2015 (Dollar amounts in thousands)

### **Contributed Services**

Contributed services are recorded at their estimated fair value and are recognized as revenues and expenses on the consolidated statement of activities in the period received. Contributed legal services for the years ended December 31, 2016 and 2015 totaled \$390 and \$552, respectively.

#### **Income Taxes**

DFMS follows guidance that clarifies the accounting for uncertainty in tax positions taken or expected to be taken in a tax return, including issues relating to financial statement recognition and measurement. This guidance provides that the tax effects from an uncertain tax position can only be recognized in the financial statements if the position is "more-likely-than-not" to be sustained if the position were to be challenged by a taxing authority. The assessment of the tax position is based solely on the technical merits of the position, without regard to the likelihood that the tax position may be challenged.

DFMS is exempt from federal income tax under IRC section 501(c)(3), though it is subject to tax on income unrelated to its exempt purpose, unless that income is otherwise excluded by the Code. DFMS has processes presently in place to ensure the maintenance of its tax-exempt status; to identify and report unrelated income; to determine its filing and tax obligations in jurisdictions for which it was nexus; and to identify and evaluate other matters that may be considered tax positions. At December 31, 2016 and 2015, DFMS has determined that there are no material uncertain tax positions that require recognition or disclosure in the financial statements

#### **Use of Estimates**

The preparation of financial statements in conformity with US GAAP requires management to make estimates and judgments that affect the reported amounts of assets and liabilities and disclosure of contingencies at the date of the financial statements and revenues and expenses recognized during the reporting period. The most significant of which pertain to the determination of specific reserves against loans, contributions and other accounts receivable, the valuation of non-exchange traded alternative investments, postretirement benefit obligations, and the useful lives assigned to fixed assets, amongst others. Actual results may differ from these estimates.

#### Reclassifications

Certain 2015 consolidated financial statement amounts have been reclassified to conform to the 2016 consolidated financial statement presentation. Such changes had no effect on total assets, liabilities, or net assets as previously reported.

#### **Subsequent Events**

The Society evaluated its December 31, 2016 consolidated financial statements for subsequent events through July 28, 2017, the date the consolidated financial statements were available to be issued. The Society is not aware of any subsequent events that would require recognition or disclosure in the accompanying consolidated financial statements.

Notes to Consolidated Financial Statements December 31, 2016 and 2015 (Dollar amounts in thousands)

### 3. INVESTMENTS

At December 31, 2016, total investments of approximately \$402,000 consist of \$366,000 in trust fund endowment assets, \$7,300 in unit-trust and pooled income funds, \$24,400 in medium-term investments, \$2,300 in St. John's School (Guam) investments and \$2,000 in certificates of deposit with minority-controlled banks.

At December 31, 2015, total investments of approximately \$392,000 consist of \$356,000 in trust fund endowment assets, \$7,600 in unit-trust and pooled income funds, \$23,900 in medium-term investments, \$2,400 in St. John's School (Guam) investments and \$2,100 in certificates of deposit with minority-controlled banks.

Investments are carried at fair value and consist of the following at December 31:

	Fair Value				
	2016	2015			
Stocks:					
Common stock	\$ 192,206	\$ 213,465			
Stock funds	47,535	20,141			
Total stocks	239,741	233,606			
Bonds:					
Corporate	26,246	26,138			
Government	2,987	2,014			
Other, primarily mutual bond funds	65,659	63,345			
Total bonds	94,892	91,497			
Mutual funds (primarily common stock and bonds)	5,225	5,357			
Certificates of deposit	2,000	2,100			
Other, primarily money market funds and other					
cash equivalents	6,900	6,320			
Alternative investments:					
Fund of funds	53,519	53,482			
Total investments	402,277	392,362			
Funds held for the benefit others	(131,207)	(106,341)			
Total DFMS-controlled funds	\$ 271,070	\$ 286,021			

Notes to Consolidated Financial Statements December 31, 2016 and 2015 (Dollar amounts in thousands)

Since alternative investments may not be readily marketable, the estimated fair value assigned to such interests is subject to uncertainty and, therefore, may differ from the value that would have been used had a ready market for such investments existed. The fair values assigned to such holdings do not necessarily represent amounts which might ultimately be realized upon sale or other disposition since such amounts depend on future circumstances and cannot reasonably be determined until the actual liquidation occurs. Because of the inherent uncertainty of such valuations, the estimated fair values may differ significantly from the values that would have been used had a ready market for such investments existed and the differences could be material.

The following tables prioritize the inputs used to measure the fair value of the Society's investments within the fair value hierarchy at December 31, 2016 and 2015:

	2016						
	Level 1	Level 2	Level 3	Total			
Stocks	\$ 239,741	\$-	\$-	\$ 239,741			
Bonds	94,892	-	-	94,892			
Mutual funds	5,225	-	-	5,225			
Certificates of deposit	2,000	-	-	2,000			
Other, primarily money market funds and							
other cash equivalents	6,900	-	-	6,900			
	\$ 348,758	\$ -	\$-	348,758			
Alternative investments reported at NAV				53,519			
Total				\$ 402,277			

	2015						
	Level 1		evel 2	L	evel 3	Total	
Stocks	\$ 233,606	\$	-	\$	-	\$ 233,606	
Bonds	91,497		-		-	91,497	
Mutual funds	5,357		-		-	5,357	
Certificates of deposit	2,100		-		-	2,100	
Other, primarily money market funds and other cash equivalents	6,320		-		-	6,320	
	\$ 338,880	\$	-	\$	-	338,880	
Alternative investments reported at NAV						53,482	
Total						\$ 392,362	

Notes to Consolidated Financial Statements December 31, 2016 and 2015

(Dollar amounts in thousands)

In accordance with ASC Subtopic 820-10, investments measured at fair value using the NAV per share practical expedient have not been categorized in the fair value hierarchy.

The Society uses the NAV per share, or its equivalent to determine the fair value as of the measurement date of all the underlying investments which: (a) do not have a readily determinable fair value and (b) prepare their investees financial statements consistent with the measurement principles of an investment company or have the attributes of an investment company. The following tables detail certain attributes pertaining to the investments reported at fair value using a NAV, or its equivalent, as of December 31, 2016 and 2015:

	2016								
Туре	Strategy	NAV in Funds	# of Funds	Remaining Life	\$ Amount of Unfunded Commitments	Redemption Terms	Redemption Restrictions		
Fund of funds	Commodities, equity, and interest rate-driven focused commingled funds	\$ 53,519	3	1 fund will terminate on or before May 1, 2056	\$ -	2 funds have monthly redemption with 5 -10 days notice and 1 fund has daily redemption with 10 days notice	None		

201	5
201	

					\$ Amount		
		NAV	# of	Remaining	of Unfunded	Redemption	Redemption
Туре	Strategy	in Funds	Funds	Life	Commitments	Terms	Restrictions
Fund of funds	Commodities, equity, and interest rate-driven focused commingled funds	\$ 53,482	3	1 fund will terminate on or before May 1, 2056	\$-	2 funds have monthly redemption with 5 -10 days notice and 1 fund has daily redemption with 10 days notice	None

The Society lends certain equities and bonds included in its investment portfolio to brokerage firms. In return for the securities loaned, the Society receives cash or securities as collateral in amounts at least equal to the fair value of the securities loaned. The Society retains all rights of ownership to the securities loaned and receives all interest and dividend income. The related collateral received under this arrangement at December 31, 2016 and 2015 is reflected as collateral received under securities loan agreement with an off-setting payable in the accompanying consolidated statements of financial position.

### THE DOMESTIC AND FOREIGN MISSIONARY SOCIETY OF THE PROTESTANT EPISCOPAL CHURCH IN THE UNITED STATES OF AMERICA AND AFFILIATES Notes to Consolidated Financial Statements

December 31, 2016 and 2015 (Dollar amounts in thousands)

(Dollar amounts in thousands)

The composition of collateral received under the securities loan agreement at December 31, 2016 and 2015 is as follows:

	2	2016		
Asset-backed securities	\$	600	\$	1,548
Bank notes		237		273
Total	\$	837	\$	1,821

The collateral detailed above is classified as Level 2 within the FASB's fair value hierarchy as of December 31, 2016 and 2015.

The Society follows the "Total Return Approach" to investments whereby it applies a prudent portion of the realized and unrealized returns on investments to meet current designated and undesignated expenditures. Total return consists of two elements: yield and appreciation. Based on the Society's long-term investment strategy, the Executive Council sets the payout rate on the DFMS trust funds at a percentage (5% in 2016 and 2015) of a five-year moving average of the fair value of the portfolio. Any return in excess of this percentage is reinvested to protect the real dollar value of these funds against the effects of inflation.

Investment return is comprised of the following for the years ended December 31, 2016 and 2015:

	2016			2015
Interest and dividends	\$	3,629	\$	1,798
Realized and unrealized gains (loss)		11,591		(4,366)
Total investment return (loss)		15,220		(2,568)
Less: ERD investment (return) loss		(1,033)		328
DFMS investment return (loss)	\$	14,187	\$	(2,240)

#### 4. CONTRIBUTIONS AND OTHER RECEIVABLES, NET

Contributions and other receivables, net, consist of the following at December 31, 2016 and 2015:

	 2016	 2015	
Contributions receivable, net	\$ 1,060	\$ 1,821	
Other receivables	 4,899	 2,714	
Total contributions and other receivables	\$ 5,959	\$ 4,535	

Notes to Consolidated Financial Statements

December 31, 2016 and 2015 (Dollar amounts in thousands)

Contributions receivable, net, which are recorded at the present value of their expected future cash flows, consist of the following at December 31, 2016 and 2015:

	2016		 2015	
Amounts expected to be collected:				
Within one year	\$	598	\$ 818	
In one to five years		476	 1,048	
Total contributions receivable		1,074	1,866	
Less:				
Allowance for uncollectible pledges		(2)	(4)	
Present value discount (rates ranging from 1.50% to 6.00%)		(12)	 (41)	
Total contributions receivables, net	\$	1,060	\$ 1,821	

#### 5. LOANS RECEIVABLE, NET

Loans receivable, net, consist of the following at December 31, 2016 and 2015:

	2016			2015	
Construction loans to dioceses and missionary districts	\$	1,218	\$	2,828	
Economic justice and community investment loans		5,000		4,660	
Loans to reorganizing dioceses		7,909		6,910	
Residential loans to employees		10		10	
		14,137		14,408	
Less:					
Allowance for uncollectible accounts		(311)		(311)	
Total loans receivable, net	\$	13,826	\$	14,097	

Such loans bear interest at varying rates ranging from 2.0% to 8.0% and are payable in installments or on demand. These loans are typically unsecured with maturities of between three and five years. No new residential loans have been extended to employees since 1998.

Notes to Consolidated Financial Statements December 31, 2016 and 2015

(Dollar amounts in thousands)

### 6. PROPERTY AND EQUIPMENT, NET

Property and equipment, net, consists of the following at December 31, 2016 and 2015:

	2016			2015
Land	\$	17,986	\$	17,974
Buildings and improvements		67,731		67,715
Other equipment and furnishings		2,742		2,525
		88,459		88,214
Less: Accumulated depreciation		(42,220)		(39,738)
Property and equipment, net	\$	46,239	\$	48,476

Depreciation expense amounted to \$2,511 and \$2,481 for the years ended December 31, 2016 and 2015, respectively. The Society owns a parking lot located in Austin, Texas, which had a carrying value of \$9,991 at December 31, 2016 and 2015, and is reflected as part of land in the table above.

### 7. MORTGAGE AND NOTES PAYABLE

#### Mortgage

A mortgage payable on the St. John's School property, located in Guam, amounted to \$2,863 and \$2,086 as of December 31, 2016 and 2015, respectively. The interest rate of 4.5% is adjusted every three years on March 11 to 1% over the Federal Home Loan rate. The note is collateralized by a third-party mortgage on real and leasehold property and matures in September 15, 2025. At December 31, 2016 and 2015, the effective interest rate was 4.5%.

Interest expense pertaining to this mortgage amounted to \$121 and \$91 for the years ended December 31, 2016 and 2015, respectively.

As of December 31, 2016, scheduled annual principal payments are as follows:

	A	mount
2017	\$	96
2018		102
2019		107
2020		112
2021		117
Thereafter		2,329
	\$	2,863

Notes to Consolidated Financial Statements December 31, 2016 and 2015 (Dollar amounts in thousands)

#### **Term Loan**

On January 11, 2011, DFMS obtained a \$37 million term loan, secured by DFMS's investment in unrestricted marketable securities, from U.S. Bank, to be used primarily for working capital and other business purposes. The facility was structured as a 5-year loan with a fixed annual interest rate of 3.69% and annual repayments on a 25-year schedule. Interest was payable monthly; annual principal of \$1,480 was payable on each anniversary date through 2016.

On April 8, 2014, DFMS amended and restated the credit agreement with U.S. Bank. On that date, the then outstanding \$31,163 under the existing term loan was continued as an unsecured term loan. The facility continues as a 5-year loan with a fixed annual interest rate of 3.69% and annual repayments on a 25-year schedule. Interest is payable monthly; annual principal of \$1,480 is payable on each January 1st through 2021. If not extended or renegotiated, unpaid principal will be due in 2021.

On July 23, 2014, DFMS completed Amendment No. 1 to the amended and restated credit agreement dated April 8, 2014, with U.S. Bank. Amendment No. 1 extended the Loan Termination Date to January 23, 2021 and adjusted the interest rate on the unpaid principal balance of the Term Loan to an annual rate of 1.19% plus the one-month LIBOR rate. Amendment No. 1 was required because DFMS entered into an interest rate swap transaction with U.S. Bank.

At December 31, 2016 and 2015, \$28,203 and \$29,683, respectively, was outstanding under this loan and is reflected on the accompanying consolidated statements of financial position as notes payable and line of credit. Interest expense amounted to \$904 and \$960 for the years ended December 31, 2016 and 2015, respectively.

As of December 31, 2016, scheduled annual principal payments are as follows:

	Amount
2017	\$ 1,480
2018	1,480
2019	1,480
2020	1,480
2021	1,480
Thereafter	 20,803
	\$ 28,203

The credit agreement includes standard affirmative and negative covenants usual and customary for similar facilities, including remaining an ongoing business, semi-annual financial reporting, and limitations on additional indebtedness. DFMS was compliant with all such covenants (including financial covenants) at December 31, 2016.

Notes to Consolidated Financial Statements December 31, 2016 and 2015 (Dollar amounts in thousands)

#### **Interest Rate Swap**

The Society uses an interest rate swap agreement as a strategy for managing interest rate risk associated with its variable rate term loan, by converting it to a synthetic fixed rate. To manage credit risk, the Society considered the credit rating and reputation of the counterparty (US Bank) before entering into the transaction and continues to monitor the credit standing of its counterparty.

The reported fair value of the swap represents the estimated cost to terminate the swap agreement at the measurement date, taking into account current and projected market interest rates. The fair value of the interest rate swap is reported on the Society's consolidated statements of financial position as a liability.

As of and for the years ended December 31, 2016 and 2015, amounts included within the accompanying consolidated financial statements relating to the interest rate swap agreement are as follows:

 Fair Value at December 31, 2016		r Value at ber 31, 2015	Consolidated Statement of Financial Position Location	Inter Agree	Change in Value of Interest Rate SwapChange in Value of Interest Rate SwapAgreement for Year Ended December 31, 2016Agreement for Year Ended December 31, 2015		Consolidated Statement of Activities Location	
\$ 363	\$	642	Interest rate swap	\$	279	\$	(173)	Change in value of interest rate swap

Fair value for LIBOR based swaps is determined using a relative price approach, by discounting the future expected cash flows at the market discount rate (the 100% LIBOR swap rate matching the average life of the notional reduction, if any, of the swap). For the variable leg of a swap, the expected cash flows are based on implied market forward rates for the appropriate underlying index.

The transactions in April and July of 2014 resulted in a five-year extension of DFMS's term loan maturity and secured an effective annual interest rate of 3.197%, reducing the annual service cost on the debt.

### **Revolving Lines of Credit**

On January 11, 2011, the Society obtained a \$5 million revolving credit facility from U.S. Bank, which was then expanded to \$15 million as of April 8, 2014. The facility, which is unsecured, bears interest based on the Eurodollar rate plus 75 basis points and matures on August 30, 2017. Interest only is payable monthly. At December 31, 2016 and 2015, \$8,100 and \$8,600, respectively, was outstanding under this revolving credit facility, and was reflected on the accompanying consolidated statements of financial position as notes payable and line of credit. Interest expense amounted to \$115 and \$100 for the years ended December 31, 2016 and 2015, respectively. At December 31, 2016 and 2015, the effective interest rate was 1.00%.

Notes to Consolidated Financial Statements December 31, 2016 and 2015 (Dollar amounts in thousands)

### 8. PENSION PLANS

DFMS maintains a defined contribution pension plan (the "Plan") for all eligible lay employees and employees of ERD. Under the Plan, the employer contributes 5% of eligible salaries and matches employee contributions to the Plan up to 4%. It is the opinion of counsel to the Plan that, as a Church Plan, this plan is exempt from the requirements of the Employee Retirement Income Security Act of 1974 ("ERISA"). Pension expense for this plan recognized on the accompanying consolidated financial statements amounted to \$1,213 and \$1,269 for the years ended December 31, 2016 and 2015, respectively.

DFMS is a participant in a separate pension plan administered by the Church Pension Fund (an independent organization) that provides pension benefits to all ordained clergy of the Episcopal Church, including those who hold positions within DFMS. Pension expense for this plan recognized on the accompanying consolidated financial statements amounted to \$692 and \$680 for the years ended December 31, 2016 and 2015, respectively.

The Executive Council of DFMS has voluntarily paid pension supplements to employees who retired prior to 1971 and had 20 years of service with DFMS. These benefits are accounted for on a "pay-as-you-go basis." Pension expense for this "plan," recognized on the accompanying consolidated financial statements, amounted to \$641 and \$651 for the years ended December 31, 2016 and 2015, respectively.

The St. John's School maintains a defined contribution pension plan. This plan covers all eligible employees of the St. John's School. Benefits under this plan are provided by fixed-dollar annuities issued by the Teachers Insurance and Annuity Association and by variable annuities offered by its companion organization, the College Retirement Equities Fund. The St. John's School contributes 5% of the gross base pay of its employees to each participant's account. After 10 years of employment, the St. John's School will increase its contribution by a graduated percentage rate (7% - 17%) depending on the number of years of employment. Pension expense for this plan recognized on the accompanying consolidated financial statements amounted to \$107 and \$183 for the years ended December 31, 2016 and 2015, respectively.

#### 9. POSTRETIREMENT BENEFITS OTHER THAN PENSIONS

DFMS and ERD sponsor postretirement benefit plans which provide both health care (fully contributory until the retiree reaches age 65) and life insurance (noncontributory) benefits to both lay personnel and clergy.

Notes to Consolidated Financial Statements December 31, 2016 and 2015

(Dollar amounts in thousands)

The following tables set forth the funded status of the plans and the components of net periodic benefit cost at December 31, 2016 and 2015:

	2016	2015
Change in benefit obligation:		
Benefit obligation, beginning of year	\$ 15,242	\$ 14,175
Service cost	476	709
Interest cost	593	583
Actuarial (gain) loss	(704)	370
Benefits paid	 (669)	 (595)
Benefit obligation, end of year	\$ 14,938	\$ 15,242
Components of accrued benefit cost:		
Funded status	\$ 14,938	\$ 15,242
Unrecognized actuarial net gain	 (754)	 (1,457)
Accrued benefit cost	\$ 14,184	\$ 13,785
Amounts not yet reflected in net periodic benefit cost and		
included in unrestricted net assets:		
Net actuarial loss	\$ 754	\$ 1,457
Components of net periodic benefit cost:		
Service cost	\$ 476	\$ 709
Interest cost	593	583
Amortization of unrecognized prior service cost	 -	 133
Net periodic benefit cost	\$ 1,069	\$ 1,425
Changes in assets and benefit obligations recognized in		
unrestricted net assets:		
Net actuarial loss (gain)	\$ (703)	\$ 370
Amortization of unrecognized prior service cost	 -	 (133)
Postretirement related activity other than net period benefit cost	\$ (703)	\$ 237

Notes to Consolidated Financial Statements

December 31, 2016 and 2015 (Dollar amounts in thousands)

	2016	2015
Weighted-average assumptions used to determine benefit		
obligations at December 31:		
Discount rate	4.11 %	4.22 %
Weighted-average assumptions used to determine benefit		
benefit cost for the year ended December 31:		
Discount rate	4.22 %	3.81 %
Expected long-term return on plan assets	N/A	N/A

	2016		2015	
	MedSup	Self-Insured	MedSup	Self-Insured
	Plan	Plan	Plan	Plan
Assumed health care trend rates at December 31: Health care cost trend rate assumed for next year Rate to which the cost trend rate assumed to decline	6.7 %	4.9 %	2.3 %	2.8 %
(ultimate trend rate)	4.2 %	4.0 %	4.6 %	4.4 %
Year that the rate reaches the ultimate trend	2078	2074	2080	2071

For the year ended December 31, 2016, the effect of a 1% change in the health care cost trend rate was as follows:

	1% Increase		1% Decrease		
Effect on net periodic benefit cost	\$	223	\$	(173)	
Effect on postretirement benefit obligation		2,159		(1,744)	

#### Contributions

Annual contributions are determined by the Society based upon calculations prepared by the Plan's actuary. Projected contributions for 2017 are expected to be \$797.

Notes to Consolidated Financial Statements December 31, 2016 and 2015

(Dollar amounts in thousands)

#### **Benefit Payments**

The following benefit payments are expected to be paid as follows:

2017	\$ 797
2018	804
2019	765
2020	777
2021	760
2022 - 2026	3,706
Total	\$ 7,609

The estimated net loss (gain) and prior service cost included in unrestricted net asset expected to be recognized as components of net periodic benefit cost during the fiscal year ending December 31, 2016 are \$0 and \$0, respectively.

#### 10. TEMPORARILY RESTRICTED NET ASSETS

Temporarily restricted net assets are held for the following purposes at December 31, 2016 and 2015:

	 2016	 2015
Other program related funds	\$ 115,668	\$ 115,398
Episcopal Relief and Development	19,674	24,823
Guam - School Scholarships	2,689	2,827
United Thank Offering and Episcopal Church Women Fund	 931	 910
Total temporarily restricted net assets	\$ 138,962	\$ 143,958

#### 11. ENDOWMENT FUND

The Society has adopted the provisions of "Endowments of Not-for-Profit Organizations: Net Asset Classification of Funds Subject to an Enacted Version of the Uniform Prudent Management of Institutional Funds Act, and Enhanced Disclosures for All Endowment Funds" of the Accounting Standards Codification. This standard provides guidance on classifying the net assets associated with donor-restricted endowment funds held by organizations subject to the Uniform Prudent Management of Institutional Funds Act ("UPMIFA"), passed by the State of New York in September 2010, and also requires additional disclosures about endowments for both donor-restricted funds and board-designated funds.

Under New York State UPMIFA ("NYPMIFA"), the Society classifies as permanently restricted net assets: (a) the original value of gifts donated to its permanent endowment; (b) the original value of subsequent gifts to its permanent endowment; and, (c) the accumulations to its permanent endowment made in accordance with the directions of the applicable donor gift instrument, at the time the accumulation is added to the fund.

Notes to Consolidated Financial Statements December 31, 2016 and 2015 (Dollar amounts in thousands)

The remaining portion of the donor-restricted endowment fund that is not classified as permanently restricted net assets is classified as temporarily restricted nets assets until such amounts are appropriated for expenditure by the Society in a manner consistent with the standard of prudence prescribed by NYPMIFA.

In accordance with NYPMIFA, the Society considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds: the duration and preservation of the fund, the purpose of the fund, general economic conditions, the possible effect of inflation or deflation, the expected total return from income and appreciation of investments, other resources of the Society, the investment policies of the Society and, where appropriate, alternatives to spending from donor-restricted endowment funds and the possible effects on the Society.

The Society has a policy of appropriating for distribution each year an Executive Council approved spending rate of its endowment fund's average fair value over five years. In establishing this policy, the Society considered the long-term expected return on its endowment. Accordingly, over the long-term, the Society expects the current spending policy to grow at a pace at least equal to inflation. This is consistent with the Society's objective to maintain the purchasing power of the endowment assets held in perpetuity or for a specified term as well as to provide additional real growth through new gifts and investment return.

The Society has adopted investment policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. The endowment assets are invested in a manner that is intended to produce results that exceed the price and yield results of appropriate benchmarks without putting the assets at imprudent risk. To satisfy its long-term objectives, the Society relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Society targets a diverse asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

Certain amounts previously included in the Society's board-designated endowment fund have now been reflected as part of the donor-restricted endowment fund. The reclassification of the endowment net assets is included in the transfer line in the table below. The effect of this net asset transfer had no impact on current or historical endowment fund distributions or asset values.

Notes to Consolidated Financial Statements

December 31, 2016 and 2015 (Dollar amounts in thousands)

The following tables summarize endowment net asset composition, by type of fund as of December 31, 2016 and 2015:

	2016				
Composition of Endowment Net Assets		Temporarily Permanently			
by Type of Fund	Unrestricted	Restricted	Restricted	Total	
	<b>^</b>	<b>* 13</b> 0.000	<b>* •</b> • • • • <b>•</b>	<b>•</b> 151005	
Donor-restricted endowment funds	\$ -	\$ 129,808	\$ 24,497	\$ 154,305	
Board-designated endowment funds	121,263	-	-	121,263	
Total	\$ 121,263	\$ 129,808	\$ 24,497	\$ 275,568	
Changes in Endowment Net Assets					
Endowment net assets, beginning of year	\$ 128,627	\$ 126,143	\$ 19,611	\$ 274,381	
Investment return: Investment income	191			191	
Net appreciation (realized and unrealized)	6,488	- 1,644	- 583	8,715	
Contributions	32	334	580	946	
Appropriation of endowment assets for expenditure	(8,624)	(41)	-	(8,665)	
Transfers	(5,451)	1,728	3,723	-	
Endowment net assets, end of year	\$ 121,263	\$ 129,808	\$ 24,497	\$ 275,568	
· · ·	<u> </u>	<u> </u>	<u> </u>	<u> </u>	
		2	2015		
<b>Composition of Endowment Net Assets</b>		Temporarily	•	7	
by Type of Fund	Unrestricted	Restricted	Restricted	Total	
Donor-restricted endowment funds	\$ -	\$ 126,143	\$ 19,611	\$ 145,754	
Board-designated endowment funds	ۍ 128,627	\$ 120,145	\$ 19,011	\$ 143,734 128,627	
Total	\$ 128,627	\$ 126,143	\$ 19,611	\$ 274,381	
10(a)	ş 120,027	<u>\$ 120,143</u>	\$ 19,011	\$ 274,301	
Changes in Endowment Net Assets	_				
Endowment net assets, beginning of year	\$ 129,878	\$ 134,504	\$ 19,647	\$ 284,029	
Investment return:					
Investment income	181	-	-	181	
Net (depreciation) appreciation (realized and unrealized)	981	(8,836)	(616)	(8,471)	
Contributions	5,547	515	580	6,642	
	· · · · · · · · · · · · · · · · · · ·				
Endowment net assets, end of year	\$ 128,627	\$ 126,143	\$ 19,611	\$ 274,381	
Appropriation of endowment assets for expenditure Endowment net assets, end of year	(7,960)	(40)	\$ 19,611	(8,000) \$ 274,381	

Notes to Consolidated Financial Statements December 31, 2016 and 2015 (Dollar amounts in thousands)

### 12. RELATED PARTIES

The Episcopal Church is an unincorporated association governed by the General Convention. It carries out its administrative, finance and other program activities through DFMS, a New York corporation. DFMS is governed by the Executive Council whose members are elected by the General Convention and the Provinces. The Executive Council acts as the board of directors between meetings of General Convention. DFMS engages in financial transactions with both foreign and domestic entities affiliated with the Episcopal Church and the worldwide Anglican Communion. DFMS receives its principal financial support in the form of Diocesan commitments, which totaled approximately \$27,587 and \$27,812 for the years ended December 31, 2016 and 2015, respectively. In addition, DFMS receives a significant portion of non-governmental fees from related parties as well, which totaled approximately \$1,049 and \$1,017 for the years ended December 31, 2016 and 2015, respectively. DFMS expended approximately \$62 for each of the years ended December 31, 2016 and 2015, respectively, in either direct payments/grants to affiliated entities or expenses incurred on behalf of these related parties. Of the total loans receivable reported on the accompanying consolidated statements of financial position at December 31, 2016 and 2015, approximately \$9,138 in 2016 and \$9,437 in 2015 represent loans to related entities which bear interest at rates ranging from 3.0% to 8.0% per annum.

### **13. CONTINGENCIES**

### **Government Funding**

The Society enters into contracts with agencies of the U.S. government under which the government provides funding for various refugee resettlement activities carried on by the Society in the United States and in other countries. The expenditures of these funds by the Society and its affiliated organizations are subject to audit by the federal government. In the opinion of management, audit adjustments, if any, are not expected to have a material effect on the consolidated financial statements of the Society.

### **Refugee Loans Receivable and Collections**

In connection with its cooperative agreements with the U.S. government for refugee resettlement, the Society acts as the collection agent for travel loans made to refugees by the International Organization for Migration. In return for these services, the Society retains 25% of all loan collections as a recovery of its administrative costs incurred. As of December 31, 2016 and 2015, there were \$13,456 and \$12,684, respectively, of refugee loans outstanding. Such amounts are not reflected on the accompanying consolidated financial statements, and the Society does not guarantee the loans.

#### Litigation

The Society is subject to various claims and legal proceedings that have arisen in the ordinary course of its business activities. The Society is not aware of any pending litigation, the resolution of which will have a material adverse effect on its consolidated financial statements.

### SUPPLEMENTARY INFORMATION

**Consolidating Schedule of Financial Position** 

As of December 31, 2016

(Dollar amounts in thousands)

ASSETS	DFMS ERD		GUAM		Consolidating Entries		 Total	
Cash and cash equivalents	\$	29,867	\$ 3,241	\$	2,010	\$	-	\$ 35,118
Receivables:								
Diocesan commitments receivable, net		986	-		-		-	986
Loans receivable, net		13,826	-		-		-	13,826
Government grants		1,325	-		-		-	1,325
Contributions and other receivables, net		3,795	3,025		157		(1,018)	5,959
Collateral received under securities loan agreement		837	-		-		-	837
Prepaid expenses and other assets		945	224		62		(187)	1,044
Investments:								
DFMS-controlled funds		248,448	20,285		2,337		-	271,070
Funds held for the benefit of others		131,207	-		-		-	131,207
Property and equipment, net		38,880	117		7,055		187	46,239
Beneficial interests in outside trusts		7,040	371		-		-	7,411
Total assets	\$	477,156	\$ 27,263	\$	11,621	\$	(1,018)	\$ 515,022
LIABILITIES AND NET ASSETS								
Accounts and accrued expenses	\$	1,097	\$ 1,474	\$	2,601	\$	(365)	\$ 4,807
Payable under securities loan agreement		837	-		-		-	837
Grants payable		744	18		-		(653)	109
Notes payable and line of credit		36,303	-		-		-	36,303
Interest rate swap		363	-		-		-	363
Mortgage payable		-	-		2,863		-	2,863
Accrued postretirement benefits other than pensions		13,407	1,531		-		-	14,938
Annuities payable		493	-		-		-	493
Funds held for the benefit of others		105,151	-		-		-	105,151
Funds held in a trustee relationship		26,056	 -		-		-	 26,056
Total liabilities		184,451	 3,023		5,464		(1,018)	 191,920
Contingencies								
NET ASSETS								
Unrestricted:		145,384	117		2,531		3,602	151,634
Temporarily restricted		116,599	23,276		2,689		(3,602)	138,962
Permanently restricted		30,722	847		937		-	32,506
Total net assets		292,705	 24,240		6,157		-	 323,102
Total liabilities and net assets	\$	477,156	\$ 27,263	\$	11,621	\$	(1,018)	\$ 515,022

The accompanying consolidated financial statements and notes thereto are an integral part of this consolidating schedule.

**Consolidating Schedule of Activities** For the year ended December 31, 2016

(Dollar amounts in thousands)

	DFMS	ERD	GUAM	Consolidating Entries	Total
REVENUES AND OTHER SUPPORT					
Diocesan commitments	\$ 27,587	\$ -	\$ -	\$ -	\$ 27,587
Contributions and bequests	2,664	329	-	-	2,993
Contributions and other income - Episcopal Relief & Development	-	14,576	-	-	14,576
Contributed services	372	-	-	-	372
Contributed services - Episcopal Relief & Development	-	2,019	-	(2,001)	18
Investment return designated for current operations	10,820	-	-	-	10,820
Other investment income	916	-	-	-	916
Government revenue	19,813	410	-	-	20,223
Fees and other income	6,562	-	-	-	6,562
Episcopal Church in Micronesia	-	-	6,964	_	6,964
Total revenues and other support	68,734	17,334	6,964	(2,001)	91,031
EXPENSES					
Program services:					
Canonical and missional programs	51,746	-	-	-	51,746
General convention	1,964	-	-	-	1,964
Grant-related activities and other Episcopal Relief & Development	7,587	-	-	(653)	6,934
Food security	-	3,995	-	(205)	3,790
Primary health care	-	8,379	-	(639)	7,740
Emergency relief and rebuilding	-	5,766	-	(302)	5,464
Episcopal Church in Micronesia		-	6,995		6,995
Total program services	61,297	18,140	6,995	(1,799)	84,633
Supporting services:					
General and administrative	7,813	-	-	-	7,813
General and administrative - Episcopal Relief & Development	-	1,443	-	(135)	1,308
Fundraising		1,924		(67)	1,857
Total supporting services	7,813	3,367		(202)	10,978
Total expenses	69,110	21,507	6,995	(2,001)	95,611
Changes in net assets from operations	(376)	(4,173)	(31)		(4,580)
NONOPERATING ACTIVITIES					
Investment return	14,187	1,033	-	-	15,220
Less: other investment loss	(931)			-	(931)
Net investment gain - trust fund	13,256	1,033	-	-	14,289
Less: investment return designated for current operations	(10,820)	-	-	-	(10,820)
Change in value of interest rate swap	279	-	-	-	279
Postretirement related activities other than net periodic benefit cost	703				703
Total nonoperating activities	3,418	1,033	-	-	4,451
Changes in net assets	3,042	(3,140)	(31)		(129)
Net assets, beginning of year	289,663	27,380	6,188		323,231
Net assets, end of year	\$ 292,705	\$ 24,240	\$ 6,157	\$ -	\$ 323,102

The accompanying consolidated financial statements and notes thereto are an integral part of this consolidating schedule.

Schedule of Expenditures of Federal Awards

For the year ended December 31, 2016

Federal Grantor/Program Title	Federal CFDA Number	Federal Expenditures	Amounts Passed Through to Subrecipients
United States Department of State/Bureau for Population, Refugees, and Migration: U.S. Refugee Admissions Program	19.510	<u>\$13,768,709</u>	<u>\$12,414,197</u>
United States Department of Health and Human Services: Refugee and Entrant Assistance - Voluntary Agency Programs Refugee and Entrant Assistance - Discretionary Grants	93.567 93.576	4,652,216 	3,552,186 801,016
Total United States Department of Health and Human Services		5,971,179	4,353,202
Total Expenditures of Federal Awards		<u>\$19,739,888</u>	<u>\$16,767,399</u>

The accompanying notes to the schedule of expenditures of federal awards should be read in conjunction with this schedule.

# THE DOMESTIC AND FOREIGN MISSIONARY SOCIETY OF THE PROTESTANT EPISCOPAL CHURCH IN THE UNITED STATES OF AMERICA AND AFFILIATES Notes to the Schedule of Expenditures of Federal Awards

For the year ended December 31, 2016

### 1. BASIS OF PRESENTATION

The accompanying schedule of expenditures of federal awards (the "Schedule") includes the federal grant activity of The Domestic and Foreign Missionary Society of the Protestant Episcopal Church in the United States of America and Affiliates (collectively, the "Society") and under programs of the federal government for the year ended December 31, 2016 and is prepared on the accrual basis of accounting. The information in this Schedule is presented in accordance with the requirements of *Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of the Society, it is not intended to and does not present the financial position, changes in net assets, or cash flows of the Society.

### 2. INDIRECT COST RATE

The Society has elected not to use the 10-percent de minimis indirect cost rate as provided by §200.414 Indirect (F&A) Costs of the Uniform Guidance.



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### REPORT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS REQUIRED BY *GOVERNMENT AUDITING STANDARDS*

To the Executive Council of The Domestic and Foreign Missionary Society of the Protestant Episcopal Church in the United States of America and Affiliates:

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the consolidated financial statements of The Domestic and Foreign Missionary Society of the Protestant Episcopal Church in the United States of America and Affiliates (collectively, the "Society"), which comprise the consolidated statement of financial position as of December 31, 2016, and the related consolidated statements of activities and cash flows for the year then ended, and the related notes to the consolidated financial statements, and have issued our report thereon dated July 28, 2017.

#### Internal control over financial reporting

In planning and performing our audit of the consolidated financial statements, we considered the Society's internal control over financial reporting ("internal control") to design audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the consolidated financial statements, but not for the purpose of expressing an opinion on the effectiveness of internal control. Accordingly, we do not express an opinion on the effectiveness of the Society's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the Society's financial statements will not be prevented, or detected and corrected, on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance. Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in the Society's internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

#### **Compliance and other matters**

As part of obtaining reasonable assurance about whether the Society's consolidated financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### **Intended purpose**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Society's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Society's internal control and compliance. Accordingly, this report is not suitable for any other purpose.

Grant Thinton LLP

New York, New York July 28, 2017



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### **REPORT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS ON COMPLIANCE FOR EACH MAJOR FEDERAL PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE**

To the Executive Council of The Domestic and Foreign Missionary Society of the Protestant Episcopal Church in the United States of America and Affiliates:

#### Report on compliance for each major federal program

We have audited the compliance of The Domestic and Foreign Missionary Society of the Protestant Episcopal Church in the United States of America and Affiliates (collectively, the "Society") with the types of compliance requirements described in the U.S. Office of Management and Budget's *OMB Compliance Supplement* that could have a direct and material effect on each of its major federal programs for the year ended December 31, 2016. The Society's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

#### Management's responsibility

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to the Society's federal programs.

#### Auditor's responsibility

Our responsibility is to express an opinion on compliance for the Society's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* ("Uniform Guidance"). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal

program occurred. An audit includes examining, on a test basis, evidence about the Society's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the Society's compliance.

#### **Opinion on each major federal program**

In our opinion, the Society complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended December 31, 2016.

#### Report on internal control over compliance

Management of the Society is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Society's internal control over compliance with the types of compliance requirements that could have a direct and material effect on each major federal program to design audit procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Society's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance event deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance event deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in the Society's internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this Report on Internal Control Over Compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Grant Thinton ULP

New York, New York August 3, 2017

## THE DOMESTIC AND FOREIGN MISSIONARY SOCIETY OF THE PROTESTANT EPISCOPAL CHURCH IN THE UNITED STATES OF AMERICA AND AFFILIATES Schedule of Findings and Questioned Costs

For the year ended December 31, 2016

### SECTION I - SUMMARY OF AUDITOR'S RESULTS

#### **Consolidated Financial Statements:** Type of auditor's report issued: Unmodified Internal control over financial reporting: X no • Material weakness(es) identified? \_\_\_\_ yes Significant deficiency(ies) identified that are not considered to be • X none reported material weakness(es)? \_\_\_\_ yes Noncompliance material to the consolidated financial statements noted? X no \_\_\_\_ yes **Federal Awards:** Internal control over the major programs: Material weakness(es) identified? X no \_\_\_\_ yes Significant deficiency(ies) identified that are not considered to be • material weakness(es)? X none reported \_\_\_\_ yes Type of auditor's report issued on compliance for the major program: Unmodified Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a) of the Uniform Guidance? X no \_\_\_ yes Identification of the major programs: Federal Federal Grantor/Program Title **CFDA Number United States Department of Health and Human Services:** Refugee and Entrant Assistance – Voluntary Agency Programs 93.567 Refugee and Entrant Assistance - Discretionary Grants 93.576 \$750.000 Dollar threshold used to distinguish between type A and type B programs: Auditee qualified as a low-risk auditee? <u>X</u> yes \_\_\_\_ no

### THE DOMESTIC AND FOREIGN MISSIONARY SOCIETY OF THE PROTESTANT EPISCOPAL CHURCH IN THE UNITED STATES OF AMERICA AND AFFILIATES Schedule of Findings and Questioned Costs For the year ended December 31, 2016

### SECTION II - FINANCIAL STATEMENT FINDINGS

None noted.

#### SECTION III - FEDERAL AWARD FINDINGS AND QUESTIONED COSTS

None noted.

## THE DOMESTIC AND FOREIGN MISSIONARY SOCIETY OF THE PROTESTANT EPISCOPAL CHURCH IN THE UNITED STATES OF AMERICA AND AFFILIATES Summary Schedule of Prior Year Findings and Questioned Costs For the year ended December 31, 2016

None noted.